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Subject	Construction Management.
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QNo : D1

Given Data:-

Number of communication channel = 6

Additional stake holder = 2.

Required Data:-

Identify the number of communication channel after increasing the scope of work = ?

Solution:-

As we know that;

Number of communication channel = $\frac{n(n-1)}{2}$

The number of people involved in Six (6)

Communication Channel \Rightarrow

$$b = \frac{n(n-1)}{2}$$

$$12 = n(n-1) = n^2 - n$$

$$n^2 - n - 12 = 0$$

$$n^2 - 4n + 3n - 12 = 0$$

$$n(n-4) + 3(n-4) = 0$$

$$(n-4)(n+3) = 0$$

$$n-4 = 0$$

$$n = 4$$

$$n+3 = 0$$

$$n = -3$$

So that the people involved = 4

$$n = 4 + 2$$

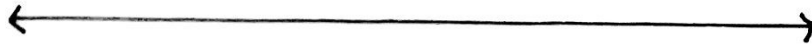
$$n = 6$$

Now the required communication

$$\text{Channel} = \frac{6(6-1)}{2}$$

$$= \frac{6(6-1)}{2} = 3(5)$$

New Communication Channel = 15 ANS/



QNO - 02

Given Data :-

For Project of 10 package;
For each planned value;
Actual cost and Percentage
of completion is given;

Required Data

Calculate;

- * Earn value .
- * Cost variance
- * Schedule variance.
- * Cost Performance Index.
- * Schedule Performance Index.

Work Package	BCWS P.V (\$)	ACWP AC (\$)	% Progress	BCWP EV (\$)	Cost Variance	Schedule Variance	Cost Performance Index	Schedule Performance Index
1	100,000	120,000	100	100,000	-20000	0	0.83	1
2	100,000	1,0000	100	100,000	-10000	0	0.91	1
3	100,000	80000	90	90,000	10000	-10000	1.13	0.9
4	100,000	125000	80	80,000	-45000	-20000	0.64	0.8
5	100,000	75000	50	50,000	-25000	-50000	0.67	0.5
6	100,000	0	0	0	0	-100000	0	0
7	100,000	0	0	0	0	-100000	0	0
8	100,000	0	0	0	0	-100000	0	0
9	100,000	0	0	0	0	-100000	0	0
10	100,000	0	0	0	0	-100000	0	0

Comments :

On the basis of CPI :

According to Thumb Rules;

- ★ Work package 1, 2, 4 and 5 are over budget because CPI value is less than 100%.
- ★ Work Package 3 is under budget because CPI value is greater than 100%.

On the basis of SPI :

According to Thumb rule;

- ★ Work package 1 and 2 are on schedule.
- ★ Work package 3, 4 and 5 are behind schedule.

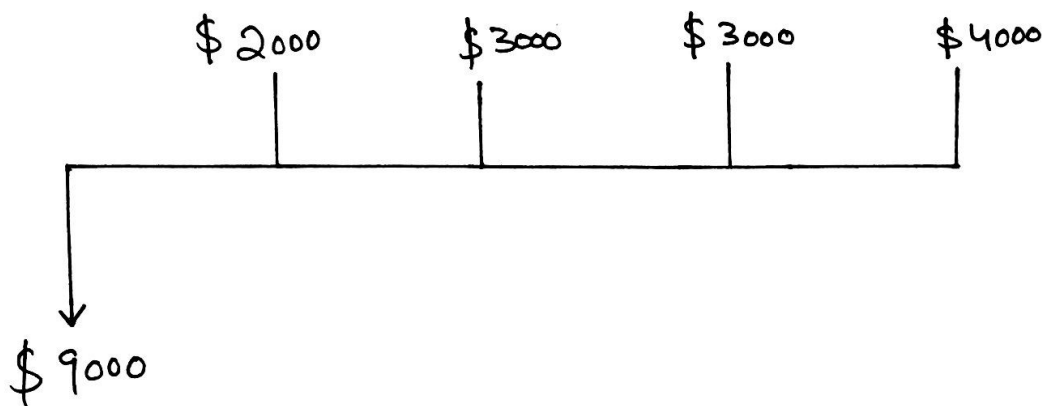
QNO - 03

Given Data :-

⇒ Initial Investment = \$9000

Discount rate = $r = 10\%$

Expected cash flow for next four
year is :-



Required Data :-

Net present value = NPV = ?

Comments on the result =

Solution:-

$$NPV = -C_0 + \frac{C_1}{1+r} + \frac{C_2}{(1+r)^2} + \dots + \frac{C_T}{(1+r)^T}$$

$$P_{V_0} = -C_0$$

$$P_{V_0} = -9000$$

$-C_0$ = Initial Investment

C = Cash flow

r = Discount rate

T = Time

$$C_1 = 2000, C_2 = 3000$$

$$C_3 = 3000, C_4 = 4000$$

$$P_{V_1} = \frac{C_1}{1+r} \left(\frac{2000}{1 + \frac{10}{100}} \right)$$

$$P_{V_1} = 1818.18$$

$$P_{V_2} = \frac{C_2}{(1+r)^2} = \frac{3000}{\left(1 + \frac{10}{100}\right)^2}$$

$$P_{V_2} = 2479.34$$

$$PV_3 = \frac{C_3}{(1+r)^3} = \frac{3000}{\left(1 + \frac{10}{100}\right)^3}$$

$$PV_3 = 2253.94$$

$$PV_4 = \frac{C_4}{(1+r)^4}$$

$$PV_4 = \frac{4000}{\left(1 + \frac{10}{100}\right)^4}$$

$$PV_4 = 2732.05$$

$$NPV = -C_0 + \frac{C_1}{1+r} + \frac{C_2}{(1+r)^2} + \frac{C_3}{(1+r)^3} + \frac{C_4}{(1+r)^4}$$

$$= -9000 + 1818.18 + 2479.34 + 2253.94 + 2732.05$$

$$NPV = \$283.51$$

Comments :-

⇒ A positive NPV mean the
Combined PV of all Cash inflow
exceed the PV of cash out flow.

⇒ In our Example
the NPV of 283.51 suggest
that the Combined PV of all
Cash inflow exceed the
PV of cash out flow by
\$ 283.51.



QNo - 04
* *

		Level of Interest	
		Low	High
Power	Low	A Minimal effort	B Keep informed.
	High	C Keep Satisfied	D Key Player

Power / Interest Matrix :-

⇒ Stake holder in group A :-
Need only minimum effort on monitoring.

⇒ Stake holder in group B :-
Should be keep as
They may be able to influence more powerful stake holders.

⇒ Stakeholders in group C:-

They are powerful but level of interest is low.

Generally expected to be

Positive, but many move to

group D on an issue of

Particular interest.

⇒ Stakeholders in group D:-

They are both powerful and interested. The

Co-operation is of key importance

for new strategies.

QNO - 5



The different stages to be considered in the risk management check list for a project of Residenced houses are :-

Stage 1 (Initiation) :-

- Assemble Risk management resources. Appoint the team leader and ensure a breadth of skills/Experience with in team.
- Assign Risk management Responsibility appropriate to task.

Stage - 2 (Proposal Familiarisation).

- Specific objection & Criteria.
- Familiarise the team with in Proposal assembled Documentation and define the key Objective.
- Access the proposal in relation to Agency's objective and Strategies.
- Determine Assessment criteria for proposal.
- Define key element (target 20-50' element, item or activities) to structure risk analysis.

Stage - 3 (Risk Analysis. Response Planning):-

- Identify risk
- Prepare comprehensive schedule of risk for each element.
- Assess risk likelihoods and consequences.
- Identify significant risk.
- Identify major ~~the~~ risk.
- Identify major risk for detailed risk action planning.

Stage 4 (Risk Respons Planning)

- Identify feasible responses.
 - For each moderate and major risks, identify the feasible responses.
- Describe each feasible response and list main assumption.
- Select other best response.

→ Develop management measures and action schedules.

→ Specify risk management measures for moderate risk.

Stage 5:- Reporting

→ For designated proposal, produce the risk management plan.

→ For other project; collate and summarize risk action schedules and measures.

Stage 6:-

(Risk Management Implementations)

→ Implement measures and action strategies.

→ Monitor the implementation.

- Assign responsibilities.

- Timing.

→ Undertake periodic review and performance evaluation.